

**REAL-TIME CONSULTING SESSION**  
**TEMPLATE FOR CASE PRESENTER**

**Case Title: Next Steps for the National Security and Human Rights Campaign**

**Presenter Name: Nancy Chang**

**Key Challenge to be Addressed around Managing the End of a Funding Relationship** *(please state in two or three sentences)*

The National Security and Human Rights (NSHR) Campaign was launched in 2008 with a three-year budget that ends in December 2010. Next year we will be evaluating our campaign to assess which of our goals were achieved and which remain achievable. OSI has had a longstanding commitment to this area, and opportunities for change and threats to be addressed are almost certain to continue post-2010. For these reasons, we expect to continue grantmaking in this area but will most likely do so at a reduced level.

**Current Situation & Background of organization** *(No more than two paragraphs)*

The National Security and Human Rights Campaign was launched in 2008 as a three-year campaign to dismantle the flawed paradigms used to justify current national security policies, and to promote progressive policies that respect human rights and the rule of law.

The campaign provides grantmaking and operational support to challenge torture, arbitrary detention, racial profiling, surveillance, excessive government secrecy, and other policies that have destroyed U.S. credibility as a champion of human rights and have eroded support for human rights around the world. The campaign provides significant resources to raise awareness, shift public attitudes, promote reform, and build the capacity of key leadership organizations to address the consequences of the U.S. government's counterterrorism policies.

**Issues to Discuss** *(No more than two paragraphs)*

What can we do to ensure a “softer landing” for those organizations we will no longer be supporting after 2010? How can we maximize their chances of being able to continue the work they are doing? Is there a “right time” to start these exiting conversations? How do we manage these conversations?

When are tie-off grants appropriate? When are reduced grants appropriate? When are full renewals appropriate? What can we do to sustain the collaboration between organizations that the campaign has been working to foster?