

**U.S. Programs
2011-2012
Summary of Proposed Budget**

SUMMARY	2010			2011			2012			2011-2012
	Operating	Grants	Total Budget	Operating	Grants	Total Budget	Operating	Grants	Total Budget	Overall Budget
<u>CORE PROGRAMS</u>										
U.S. Programs General	2,653,163	-	2,653,163	3,007,438	-	3,007,438	2,682,075	-	2,682,075	5,689,513
Criminal Justice Fund	2,037,180	13,138,500	15,175,680	2,069,755	15,500,000	17,569,755	2,072,973	16,500,000	18,572,973	36,142,728
Transparency and Integrity Fund	941,156	13,000,000	13,941,156	1,047,069	13,750,000	14,797,069	1,048,862	14,500,000	15,548,862	30,345,931
Democracy and Power Fund	965,023	12,000,000	12,965,023	1,071,877	13,750,000	14,821,877	1,073,670	14,250,000	15,323,670	30,145,547
Equality and Opportunity Fund ¹	1,609,566	20,525,000	22,134,566	1,529,260	16,000,000	17,529,260	1,383,146	17,500,000	18,883,146	36,412,406
Campaign for Black Male Achievement	788,205	6,000,000	6,788,205	1,056,679	14,500,000	15,556,679	1,153,386	15,500,000	16,653,386	32,210,065
Strategic Opportunities Fund	749,029	6,400,000	7,149,029	801,217	5,000,000	5,801,217	812,370	5,000,000	5,812,370	11,613,587
Campaign for a New Drug Policy ²	1,417,821	7,556,573	8,974,394	830,132	8,000,000	8,830,132	826,333	8,500,000	9,326,333	18,156,465
OSI Baltimore ³	523,485	2,000,000	2,523,485	2,598,030	2,000,000	4,598,030	2,121,022	2,250,000	4,371,022	8,969,052
Anchor Grants ⁴	-	-	-	-	6,400,000	6,400,000	-	6,000,000	6,000,000	12,400,000
States Strategies	-	-	-	360,124	3,000,000	3,360,124	457,386	7,000,000	7,457,386	10,817,510
TOTAL CORE PROGRAMS	11,684,628	80,620,073	92,304,701	14,371,580	97,900,000	112,271,580	13,631,224	107,000,000	120,631,224	232,902,804
<u>SPECIAL INITIATIVES</u>										
National Security and Human Rights	951,187	6,932,216	7,883,403	666,214	10,000,000	10,666,214	667,287	7,000,000	7,667,287	18,333,501
Special Fund for Poverty Alleviation	1,496,011	81,170,000	82,666,011	1,394,499	30,250,000	31,644,499	1,395,929	5,600,000	6,995,929	38,640,429
Chairman and Board Initiated Grants	-	-	-	-	15,000,000	15,000,000	-	15,000,000	15,000,000	30,000,000
Other Initiatives ⁵	213,503	9,750,000	9,963,503	-	-	-	-	-	-	-
TOTAL SPECIAL INITIATIVES	2,660,701	97,852,216	100,512,917	2,060,713	55,250,000	57,310,713	2,063,216	27,600,000	29,663,216	86,973,930
TOTAL U.S. PROGRAMS BUDGET	14,345,329	178,472,289	192,817,618	16,432,294	153,150,000	169,582,294	15,694,440	134,600,000	150,294,440	319,876,734
TOTAL OTHER U.S. SPENDING ⁶	-	55,537,413	55,537,413	-	16,650,000	16,650,000	-	35,663,000	35,663,000	52,313,000
TOTAL U.S. SPENDING	14,345,329	234,009,702	248,355,031	16,432,294	169,800,000	186,232,294	15,694,440	170,263,000	185,957,440	372,189,734

Notes

- 1) Includes Neighborhood Stabilization Initiative, which was previously a stand-alone Special Initiative.
- 2) Grants for this work were included in the Criminal Justice Fund prior to 2011 but have been pulled out here for 2010 to reflect actual spending in this area.
- 3) Reflects OSI's contributions to OSI-Baltimore's budget, not including third-party income which brings OSI-Baltimore's total budget to \$6 million per year.
- 4) These grants were included in several Core Programs' grantmaking budgets prior to 2011.
- 5) In 2010, this line included the Performing Arts Recovery Initiative (which is moving out of the U.S. Programs budget in 2011) and discrete projects or grants that are ending after 2010 or being moved to program budget lines. After 2010, there is no line.
- 6) This line includes OSF spending on domestic issues that is not counted against the U.S. Programs budget. These preliminary figures include some large grants to organizations focusing primarily on international work (e.g., \$23,487,000 and \$26,513,000 to

U.S. PROGRAMS 2010-2012 DETAILED BUDGET

A. CORE PROGRAMS		Totals (in millions)		
Program	Funding Strategies	2010	2011	2012
Criminal Justice Fund				
	Reduce mass incarceration	\$3.00	\$3.30	\$3.60
	Eliminate harsh punishment	\$4.50	\$5.20	\$5.50
	Secure a fair system of justice and eliminate racial disparities	\$3.00	\$3.80	\$4.10
	Soros Justice Fellowships	\$1.34	\$1.60	\$1.70
	Bard Prison Initiative	\$1.30	\$1.30	\$1.30
	Rapid response	\$0.00	\$0.30	\$0.30
	Grantmaking	\$13.14	\$15.50	\$16.50
	Program Development	\$2.06	\$2.07	\$2.07
	TOTAL	\$15.20	\$17.57	\$18.57
Transparency and Integrity Fund				
	Guarantee access to information	\$3.00	\$2.65	\$2.20
	Support journalism for an open society	\$4.50	\$4.50	\$4.45
	Assure broad and equal access to the ballot	\$1.70	\$2.50	\$1.70
	Foster an independent and diverse judiciary	\$2.60	\$2.35	\$4.05
	Develop state advocacy capacity	\$0.80	\$1.20	\$1.60
	Rapid response	\$0.40	\$0.55	\$0.50
	Grantmaking	\$13.00	\$13.75	\$14.50
	Program Development	\$0.94	\$1.04	\$1.05
	TOTAL	\$13.94	\$14.79	\$15.55
Democracy and Power Fund				
	Expand grassroots organizing, base-building, and non-partisan voter engagement	\$4.20	\$4.83	\$5.43
	Develop innovative ideas and generate open society policy	\$2.70	\$2.53	\$2.00
	Catalyze youth engagement and leadership development for social justice sector	\$3.10	\$2.30	\$2.50
	Support innovative use of arts, culture, and technology	\$0.30	\$0.60	\$0.93
	Build state-based power	\$1.70	\$2.50	\$2.65
	Rapid response	\$0.00	\$1.00	\$0.75
	Grantmaking	\$12.00	\$13.75	\$14.25
	Program Development	\$0.96	\$1.07	\$1.07
	TOTAL	\$12.96	\$14.82	\$15.32
Equality and Opportunity Fund				
	Promote racial justice	\$2.00	\$2.50	\$3.75
	Protect immigrant rights	\$8.42	\$4.00	\$4.75
	Ensure LGBT and gender equality	\$3.00	\$3.00	\$3.00
	Promote economic security (includes Neighborhood Stabilization Initiative)	\$8.50	\$5.30	\$4.80
	Combat hate violence	\$0.80	\$0.70	\$0.70
	Rapid response	\$0.50	\$0.50	\$0.50
	Grantmaking	\$23.22	\$16.00	\$17.50
	Program Development	\$1.44	\$1.53	\$1.38
	TOTAL	\$24.66	\$17.53	\$18.88
Campaign for Black Male Achievement				
	Strengthen family structures	\$1.10	\$2.00	\$3.00
	Increase educational equity	\$1.70	\$3.75	\$3.75
	Expand work opportunities	\$0.80	\$3.75	\$3.75
	Strengthen the field	\$0.90	\$3.50	\$3.50
	Harlem Children's Zone	\$1.00	\$1.00	\$1.00
	Rapid response	\$0.50	\$0.50	\$0.50
	Grantmaking	\$6.00	\$14.50	\$15.50
	Program Development	\$0.79	\$1.08	\$1.18
	TOTAL	\$6.79	\$15.58	\$16.68

U.S. PROGRAMS 2010-2012 DETAILED BUDGET

A. CORE PROGRAMS		Totals (in millions)		
Program	Funding Strategies	2010	2011	2012
Strategic Opportunities Fund				
	Rapid response	\$1.00	\$1.50	\$2.00
	Research and development	\$2.00	\$2.00	\$2.00
	Special initiatives	\$3.40	\$1.50	\$1.00
	Grantmaking	\$6.40	\$5.00	\$5.00
	Program Development	\$0.75	\$0.80	\$0.81
	TOTAL	\$7.15	\$5.80	\$5.81
Campaign for a New Drug Policy				
	Increase access to treatment/harm-reduction practices	\$2.56	\$1.75	\$2.00
	Decriminalize addiction and non-dependence drug use	\$1.00	\$1.25	\$1.25
	Promote effective policies to address low-level involvement in illicit drug trade	\$0.00	\$0.75	\$1.00
	Drug Policy Alliance	\$4.00	\$4.00	\$4.00
	Rapid response	\$0.00	\$0.25	\$0.25
	Grantmaking	\$7.56	\$8.00	\$8.50
	Program Development	\$1.41	\$0.83	\$0.83
	TOTAL	\$8.97	\$8.83	\$9.33
OSI-Baltimore				
	Education and Youth Development Program	\$0.50	\$0.50	\$0.50
	Criminal and Juvenile Justice Program	\$0.50	\$0.50	\$0.50
	Drug Addiction Treatment Program	\$0.50	\$0.50	\$0.50
	Baltimore Community Fellowships Program	\$0.50	\$0.50	\$0.50
	Rapid response	\$0.00	\$0.00	\$0.25
	TOTAL OSI GRANTMAKING CONTRIBUTION (excludes third-party funding)	\$2.00	\$2.00	\$2.25
	Grantmaking	\$2.00	\$2.00	\$2.25
	Program Development	\$0.52	\$2.60	\$2.12
	TOTAL	\$2.52	\$4.60	\$4.37
Anchor Grants				
			\$6.40	\$6.00
	Grantmaking	\$0.00	\$6.40	\$6.00
	Program Development		\$0.00	\$0.00
	TOTAL	\$0.00	\$6.40	\$6.00
Expanding States Strategies				
			\$3.00	\$7.00
	Grantmaking	\$0.00	\$3.00	\$7.00
	Program Development		\$0.36	\$0.45
	TOTAL	\$0.00	\$3.36	\$7.45
TOTAL CORE GRANTS		\$83.31	\$97.90	\$107.00
TOTAL CORE PROGRAM DEVELOPMENT		\$8.88	\$11.38	\$10.97
TOTAL CORE FUNDS		\$92.19	\$109.28	\$117.97

U.S. PROGRAMS 2010-2012 DETAILED BUDGET

B. U.S. PROGRAMS SPECIAL INITIATIVES		Totals (in millions)		
Program	Funding Strategies	2010	2011	2012
National Security and Human Rights Campaign				
	End torture and indefinite detention	\$1.00	\$1.78	\$0.10
	Fight surveillance and protect dissent	\$1.68	\$0.65	\$1.55
	Challenge profiling and discrimination	\$0.45	\$1.97	\$0.40
	Limit secrecy and expand oversight and accountability	\$0.60	\$1.20	\$0.34
	Shift the national security paradigm	\$1.05	\$0.65	\$0.95
	Build the capacity of core organizations to advance policy reform	\$1.73	\$3.55	\$3.46
	Rapid response	\$0.39	\$0.20	\$0.20
	Grantmaking	\$7.93	\$10.00	\$7.00
	Program Development	\$0.67	\$0.67	\$0.67
	TOTAL	\$8.60	\$10.67	\$7.67
Special Fund for Poverty Alleviation				
	Improve access to benefits	\$11.20	\$4.00	\$0.00
	Broaden educational opportunities	\$23.10	\$13.50	\$2.50
	Expand access to employment	\$19.20	\$10.50	\$1.50
	Support evaluation, advocacy, and communications	\$1.70	\$2.25	\$1.60
	Chairman's Grants and humanitarian relief	\$26.00	\$0.00	\$0.00
	Grantmaking	\$81.20	\$30.25	\$5.60
	Program Development	\$1.50	\$1.39	\$1.40
	TOTAL	\$82.70	\$31.64	\$7.00
Chairman and Board Initiated Grants				
			\$15.00	\$15.00
	Grantmaking	\$0.00	\$15.00	\$15.00
	Program Development			
	TOTAL	\$0.00	\$15.00	\$15.00
Other Initiatives				
		\$3.75		
	Grantmaking	\$3.75	\$0.00	\$0.00
	Program Development	\$0.17		
	TOTAL	\$3.92	\$0.00	\$0.00
TOTAL SPECIAL INITIATIVES GRANTS		\$92.88	\$55.25	\$27.60
TOTAL SPECIAL INITIATIVES PROGRAM DEVELOPMENT		\$2.34	\$2.06	\$2.07
TOTAL SPECIAL INITIATIVES FUNDS		\$95.22	\$57.31	\$29.67

Campaign for a New Drug Policy

Memo

To: Aryeh Neier, U.S. Programs Board

From: Ann Beeson, Leonard Noisette, Andrew Ko

Date: February 15, 2011

Re: Drug Policy Alliance General Support Grant Recommendation

U.S. Programs staff recommends renewing general support funding in the amount of \$4,000,000 over one year to the **Drug Policy Alliance**. Following planning undertaken throughout 2010 by Board Advisors for the Criminal Justice Fund and a staff working group¹, U.S. Programs established the Campaign for A New Drug Policy to implement a strategy for domestic drug policy reform. The Drug Policy Alliance, as major advocate for reform in the U.S., will be an important factor in the Campaign's work. We recommend renewed funding to enable the Drug Policy Alliance to continue its leadership role in promoting alternatives to punitive drug laws, reducing the level of incarceration and racial disparities in the criminal justice system, and establishing a nationwide drug policy guided foremost by public health, public safety, and civil liberties considerations. This grant would advance the Campaign's goal of ending the criminalization of drug users, promoting policies that effectively address drug economies without increasing incarceration or racial disparities, and expanding access to drug addiction treatment and harm reduction services. The grant would also advance the Criminal Justice Fund's goals of reducing the U.S. reliance on incarceration and harsh punishment in the United States by fostering new approaches to drug policy; decriminalizing vulnerable populations; and strengthening civil society investments and infrastructure.

¹ This working group included staff from the Criminal Justice Fund, the International Harm Reduction Development Program, OSI-DC, the National Drug Addiction Treatment and Harm Reduction Program, and OSI-Baltimore's Tackling Drug Addiction Program.

Grant ID: 20031457

Legal Name of Organization: Drug Policy Alliance

Tax Status: 501(c)(3) public charity

Purpose of Grant: to provide general support

Grant Description: To provide a renewal grant for general support to the Drug Policy Alliance (DPA), which seeks to replace punitive drug polices with a system in which the use and regulation of drugs are grounded in science, compassion, health, and human rights. DPA opposes prohibition and zero-tolerance policies and supports a harm reduction approach designed to minimize harmful outcomes for drug users and society as a whole. DPA pursues its goals at the local, state, and federal levels, often working with groups that have broader advocacy agendas. DPA’s approach to its advocacy work is highly focused and strategically oriented. It pursues its work through a combination of direct public policy advocacy, public education and movement building – the latter through its coalition work, a very well-attended biennial conference, and its own grants program. This grant would advance the Campaign for a New Drug Policy’s interest in ending the criminalization of drug users, promoting polices that effectively address drug economies without increasing incarceration or racial disparities, and expand access to drug addiction treatment and harm reduction services.

Previous OSI Support: \$51,035,757 U.S. Drug Policy Reform, 2000-2010

Organization Budget: \$9,417,663

Project Budget: Not Applicable

Major Sources of Support: \$3,439,158 Individual Contributions; \$919,600 Membership Revenue; \$394,509 Earned Income; \$150,000 MAC AIDS Fund; \$150,000 Public Welfare Foundation; \$50,000 Rosenberg Foundation/Fund for Nonviolence; \$309,725 Foundation carryover from 2010 and grants under fifty thousand dollars

Amount Requested: \$4,000,000

Is this a contingent grant? No

Amount Recommended: \$4,000,000 from U.S. Drug Policy Reform, T1: 21030

Term: 1 year (January 1, 2011 – December 31, 2011)

Matching Requirements: None

Description of Organization:

The Drug Policy Alliance (DPA) formed in July 2000, from a merger of The Lindesmith Center, a drug policy think-tank established as OSI's first U.S. Program in 1994, and the Drug Policy Foundation, a membership and grantmaking organization established in 1987. The merger created an organization able to engage in high-profile advocacy to affect drug policy reform in the United States. DPA has since become the leading national organization advocating for an end to punitive aspects of the war on drugs and promoting drug policies that are effective and respect civil rights and individual freedom. The group advocates for the regulatory control of drug markets, appropriate services to drug users based on harm reduction principles, and the elimination of criminal sanctions for nonviolent drug-related acts.

With seven offices, 45 staff members, 26,000 dues-paying members, and 125,000 subscribers to its online communications, DPA pursues its goals at the local, state, and federal levels, often working with groups that have broader advocacy agendas. Under the leadership of Ethan Nadelmann and with an experienced staff, DPA's approach to its advocacy work is highly focused and strategically oriented. It pursues its work through a combination of direct public policy advocacy, public education and movement building -- the latter through its coalition work, a very well-attended biennial conference, and its own grants program.

DPA Core Goals

DPA describes its goals as: (1) reform of the criminal justice system, (2) establishing public health approaches as the primary response to drug use, (3) ending marijuana prohibition and (4) promoting a realistic approach to the use of drugs by young people.

1. Criminal justice reform – Approximately 500,000 of the more than 2 million people incarcerated in the U.S. are serving sentences for the possession or sale of drugs. In all correctional systems across the country, a highly disproportionate number of racial minorities and poor people are imprisoned in comparison to the general population of drug users and sellers. DPA seeks to decrease the number of people forced into the criminal justice system for drug offenses, reduce the sentences of those committed to a period of incarceration and eliminate mandatory minimums, and ultimately replace punitive drug policy with a health-based regulatory model. Its goals also include eliminating racial disparities in drug law enforcement and reforming parole and probation so formerly incarcerated people are not returned to prison for technical violations due to drug dependence or subsistence level involvement in the drug economy.

2. Public health approaches – DPA advocates for harm reduction policies and is a core partner of public health centered organizations, such the Harm Reduction Coalition. DPA views the promotion of a public health approach as strategically relevant, but also necessary in preventing many of the potential harms of drug use itself, including the transmission of HIV/AIDS or other diseases during intravenous drug use, overdose fatalities, and addiction-related social harms.

3. Ending marijuana prohibition – DPA describes marijuana prohibition as “the heart of the drug war.” While recognizing that people convicted of non-marijuana drug offenses face prison more frequently and for much longer periods, DPA points out that there are more than a quarter of a million marijuana arrests

in the U.S. every year. Each of these arrests places the affected person at a disadvantage for obtaining employment, housing, and other necessities. The impact of marijuana arrests falls much more heavily and permanently on poor people and people of color.

4. Young people and drugs – DPA is one of the few reform groups making a serious attempt to address the question of drug use by young people, which is often thought of by reformers as a third-rail issue. The organization is a mentor and ally to Students for Sensible Drug Policy, which is active on many campuses throughout the U.S. and has a long-established campaign to reduce the harms of drug use by young people. DPA acknowledges that abstinence is the only sure way to eliminate risks associated with drug use. But, DPA also points out that it is unrealistic to believe that most children or teenagers will not try drugs at some point. DPA argues that society has an obligation to reduce the potential harm faced by young people who use drugs and that we can do more with truthful information and programs to reduce the risk of drug use than by pretending it is not going to happen.

DPA Offices and State Programs

Advocacy Grants – DPA’s Advocacy Grants fund and provide technical assistance to approximately 60 smaller and geographically limited organizations and projects annually.

Communications – DPA has media relations and publications staff based in New York and Berkeley. Its Internet communications staff is based in Washington, D.C. It is the only dedicated drug policy reform organization with this level of mass communications capacity.

Legal Affairs – DPA is unique among drug policy reform groups in having an in-house legal staff, which is located in Berkeley, CA. The DPA legal staff supports the organization’s advocacy by analyzing and drafting proposed legislation and regulations. While DPA occasionally pursues its own litigation, but more frequently files amicus briefs and provides specialized legal research support

Office of National Affairs-DC – DPA’s Office of National Affairs is often engaged in legislative work consistent with its c3 public charity status, and it frequently collaborates with the OSI-DC staff. For example, it was involved in coalition advocacy that led to reduction in the crack and powder cocaine sentencing disparity, repeal of the ban on federal funding for syringe access, and is now focusing in eliminating federal funding of punitive drug policies in the states.

State advocacy programs – In addition to its national staff, DPA has placed staff in states where it sees strategic opportunities. DPA currently has state advocacy programs in California, New Jersey, New Mexico and New York. While this work in the states gives DPA with an opportunity to advocate for innovative alternatives to current drug policies, it also provides the organization with a view into the interests at work in local communities.

Description of the Project for Which Funding Is Sought:

Drug Policy Alliance requests general support funding.

Rationale for Recommendation:

This grant would support DPA’s work on a national and local level to establish alternative approaches to drug policy that more effectively address the potential health and social harms associated with drugs without inflicting harm on vulnerable populations. It advances the Campaign for a New Drug Policy’s goals of eliminating arrest, incarceration and post-correctional forms of punishment that pervade current drug policy in the U.S.

This grant is by far the largest awarded by OSF to any organization doing drug policy reform work, but DPA continues to play a unique role in this advocacy. Its staff has, over the years, raised the level of professionalism and sophistication among groups doing drug policy work in the U.S. Through its biennial conferences, DPA has made it possible for national groups to share experience and expertise, showcasing strategically oriented advocacy, such as the overdose prevention work done by its office in New Mexico and replicated in Washington state and other jurisdictions. DPA and its staff have served in a mentorship capacity to Student for Sensible Drug Policy and other organizations as well as an ally with specialized expertise to the Harm Reduction Coalition, the ACLU and its affiliates, local chapters of the NAACP and other civil rights groups that represent people impacted by the war on drugs. On an individual level, DPA's current and former staff members, such as Ethan Nadelmann, Gabriel Sayegh, Deborah Small, Glenn Backes and many others have had a substantial influence on policy advocates, organizers and executive directors at many other organizations, helping them to elevate the level of their drug policy reform advocacy. DPA has also been responsible for diversifying the range of individuals and groups advocating for reform of existing drug policies, including celebrities, such as the late Walter Cronkite, and directly impacted individuals in the community. As the organization has grown into its leadership role, it appears to have concluded that the success of its work often depends on its willingness in some contexts to take a less visible role and help other voices calling for reform to be heard.

Through its direct involvement in states where it maintains offices, DPA is able to coordinate its national and local advocacy to a degree that is often not possible for other national organizations and develop relationships that it is able to leverage in other forums. As CNDP staff works to continue to expand and diversify our drug policy reform efforts, DPA has been a strong and strategic partner. Its reach and insights help inform our independent judgment of where OSF resources might be best used to achieve the goals of CNDP and lay the groundwork for future reforms. At this time of heightened opportunity to advance criminal justice reform broadly and drug policy reform specifically, a strong and stable DPA is critical player.

For these reasons, staff recommends continued general support funding for the Drug Policy Alliance in the amount of \$4,000,000 for 2011.